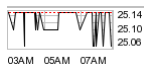


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LECTRA (LSS)



Delayed - 01/15 08:30:02 am
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Lectra : Customer data heralds new opportunities for fashion industry



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11/16/2017 | 12:02pm EST

FOR IMMEDIATE RELEASE

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Customer data heralds new opportunities for fashion industry

Amazon, EasySize, Evo Pricing and Lectra explored diverse uses for customer data during a round table event organized by the ESCP Europe - Lectra 'Fashion & Technology' Chair

Paris, November 16, 2017 - Lectra, the world leader in integrated technology solutions dedicated to industries using fabrics, leather, technical textiles and composite materials, the French business school ESCP Europe and their joint 'Fashion & Technology' Chair examined the multiple ways the fashion industry's ecosystem can use customer data, during a recent round table event at the start of the fifth Fashion Tech Week in Paris.

Elise Beuriot, senior category leader, EU Luggage, Amazon, Olivier Dancot, VP of data, Lectra, Fabrizio Fantini, founder and CEO, Evo Pricing, and

Gulnaz Khusainova, founder and CEO, Easysize, agreed straight away on one key point: the analysis of customer data lends itself to limitless applications along the entire fashion value chain. Its impact is immense, whether in terms of customer satisfaction, competitiveness, revenues or waste limitation.

As early as the design phase, a wealth of data offers many sources of inspiration for stylists. For teams in charge of collections, "complex models allow the analysis of data like online traffic and purchase history in order to design and offer the products that consumers expect, which is a priority for a company obsessed by the customer, like Amazon," stated Elise Beuriot. For sales, "decisions based on data trigger millions of orders. The impact on the inventory is enormous," she added.

"Fashion is an industry where unsold items generate a lot of waste. Algorithms and big data analysis can reduce left-overs by anticipating demand several weeks ahead in order to optimize the price and replenishment," observed Fabrizio Fantini. "Fashion companies who exploit data to inform their decisions become more efficient. They are better armed to protect their margins, but can also sell for less, and potentially reach a larger number of consumers."

Other IT models aggregate customer data in real time 'to determine, among hundreds of factors, those which have the biggest influence on buying decisions. Value doesn't necessarily lie in the volume of data but in the depth of the analyses,' claimed Gulnaz Khusainova. Easysize is careful that collected data is anonymous, she underlined, because 'consumers need to keep control of their data, and know how it is used'.

For editors of software dedicated to fashion businesses, and suppliers of cutting machines designed for the clothing industry, "analyzing usage data from our solutions enables the offer to evolve, making each step in the value chain more efficient and perfectly adapted to the needs of the brands, retailers and manufacturers. What is at stake is better quality products, placed on the market as quickly as possible and at a reduced cost," explained Olivier Dancot.

"It is easy to collect data, but difficult to extract actionable information. Everything hinges on data analysis," concluded Céline Abecassis-Moedas, professor and co-scientific director

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Financials (€)			
Sales 2017	279 M	P/E ratio 2017	29,08
EBIT 2017	39,0 M	P/E ratio 2018	25,53
Net income 2017	27,5 M	EV / Sales 2017	2,49x
Finance 2017	92,4 M	EV / Sales 2018	2,22x
Yield 2017	1,47%	Capitalization	786 M

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Chart LECTRA



» Full-screen chart

Technical analysis trends LECTRA

	Short Term	Mid-Term	Long Term
Trends	Bullish	Neutral	Bullish

» Technical analysis

Income Statement Evolution

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- SEAGATE TECHNOLOGY PLC
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- VARIAN MEDICAL SYSTEMS
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of the 'Fashion & Technology' Chair and moderator of the round table. "Due to its emotional dimension-from the stylist's inspiration to the consumer's desire to buy-fashion is not an industry like others. However, all the components that make up its ecosystem can truly benefit from the judicious exploitation of customer data. Examples discussed this evening illustrate the diversity of what is possible."

Follow the 'Fashion & Technology' Chair on social media:

About ESCP Europe

Established in 1819, ESCP Europe has educated generations of leaders and entrepreneurs. With its six urban campuses in Berlin, London, Madrid, Paris, Turin and Warsaw, ESCP Europe's true European identity enables the provision of a unique style of cross-cultural business education and a global perspective on international management issues. ESCP Europe welcomes 4,600 students and 5,000 executives from 102 different nations every year, offering them a wide range of general management and specialised programmes (Bachelor, Masters, MBA, Executive MBA, PhD and Executive Education).

For more information, please visit escpeurope.eu

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About Lectra

Lectra is the world leader in integrated technology solutions (software, automated cutting equipment, and associated services) specifically designed for industries using fabrics, leather, technical textiles, and composite materials to manufacture their products. It serves major world markets: fashion and apparel, automotive, and furniture as well as a broad array of other industries. Lectra's solutions, specific to each market, enable customers to automate and optimize product design, development, and manufacturing. With more than 1,550 employees, Lectra has developed privileged relationships with prestigious customers in more than 100 countries, contributing to their operational excellence. Lectra registered revenues of \$288 million in 2016 and is listed on Euronext.

For more information, please visit www.lectra.com

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ORIGINAL DOCUMENT https://www.lectra.com/sites/lectra.com/files/document/lectra_escp_europe_consumer_data_en.pdf

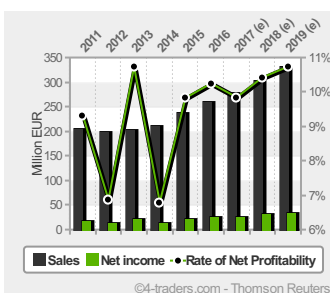
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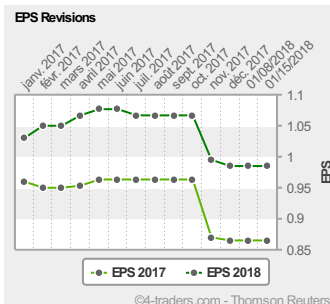
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Consensus		Sell	Buy
Mean consensus	OUTPERFORM		
Number of Analysts	2		
Average target price	28,1 €		
Spread / Average Target	12%		

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Managers

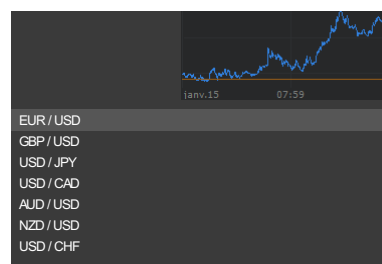
Name	Title
Daniel Harari	Chairman & Chief Executive Officer
Olivier du Chesnay	Chief Financial Officer
Véronique Zoccoletto	Chief Information & Human Capital Officer
Laurent Alt	Director-Software Research & Development
Anne Binder	Independent Director

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Sector and Competitors

	1st jan.	Capitalization (M€)
LECTRA	0.00%	959
INTERNATIONAL BUSINESS MAC.	7.03%	151 034
ACCENTURE	4.59%	102 003
TATA CONSULTANCY SERVICES	2.59%	83 569
VMWARE, INC.	5.75%	53 726
AUTOMATIC DATA PROCESSING	-0.01%	52 540

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